

ADMINISTRATION BUDGET MESSAGE

2011-2012

GENERAL FUND

The City of Mobile, like other governmental entities throughout the nation, has had to tighten its fiscal belt. In the enclosed 2011-2012 budgets, the administration is presenting plans that will not only serve as a fiscal guide for the upcoming year, but also is a conservative projection and estimate for revenues and expenditures. The major sources of funding for the City of Mobile are sales and use taxes. For FY 2012, the General Fund anticipates total revenues of \$189,908,646, a **\$28,353,811** reduction when compared to FY 2011, due to the loss of the additional one cent sales tax implemented in June of 2010. We have also recognized the \$2.4 million loss from the Semmes incorporation. **Expenditures have been reduced by more than \$1.1 million compared to the 2011 budget.** We will be using the surplus carryforward from 2010 and 2011 to balance the budget deficit for this 2011-2012 fiscal year. For the first ten months of the current fiscal year, actual attrition savings of 11.6% of total payroll for departments has been achieved, as we have severely restricted hiring outside of Police and Fire. This policy is being extended into 2012, allowing us to raise the anticipated savings rate from 8.1 percent in 2011 to 10.6 percent in 2012. Given the above, 2012 projects a reduction of \$2,756,239 in net personnel costs when compared to the 2011 Budget.

Future Economic Outlook

The economic forecast does not promise to provide any hope for revenue increases. Actual sales tax trends for the City of Mobile have been negative for five out of the seven months of January through July, 2011. If these trends continue it will follow the national negative trend. Without the accumulated surplus over the past two years (approximately \$27M); the City of Mobile would not be able to operate in the 2011-2012 fiscal year. Further note that the 2011-2012 proposed budget needs to give us the capability of remaining competitive in our quest to attract new jobs and industries.

Though challenging, the City of Mobile's quest for the 2011-2012 fiscal year will include:

- Providing an adequate level of services to citizens;
- Maintaining all employees and benefits;
- Continuing accountability measures to assist the city in weathering the economic slump;
- The continuation of adequate public safety and public services to citizens;

- The hiring of additional police officers and firefighters to staff the Theodore Fire Station – done in compliance with federal grants;
- The replacement of aging vehicles deadline by the city's Garage, thereby reducing the strain on a severely depleted staff of mechanics;
- The continuation of measures to create an economic development environment that creates sustainable jobs.

The economic downturn in the nation has been an historic event in every economic sector, but realizing the detrimental impact to municipal governments is a realization that all must face. We still plan to use the same strategies we used when the city budget situation deteriorated in early in 2010.

Those strategies were:

- Reduce overtime;
- Freeze unfilled personnel positions;
- Reduce training and travel budgets;
- Deep cuts to departmental operating budgets;
- Monitoring of hiring practices by the administration to increase vacancy rates.

Revenue

The 2011-2012 proposed budgets anticipate the following:

- Reduction of sales taxes to the extent of the temporary one cent sales tax increase passed in 2010;
- Reduction of sales taxes from the area incorporated by Semmes;
- Decreases in other taxes and licenses, fines and miscellaneous sources due to declining revenues.

Expenditures

The 2011-2012 proposed budget reflects the following:

- Reduction of operating budget by \$1,110,493 for selected departments, excluding police and fire;
- Reduction of anticipated costs for the Personnel Board by \$15,000;
- Reduction of anticipated costs for the Youth Center by \$280,000;
- Increase in retiree insurance cost of \$94,200 to reflect current patterns;
- Increase in workman's compensation cost of \$204,000 to reflect current patterns;
- Increase in property insurance premiums by \$230,057 to reflect added facilities;

- Transfers to the Employee Health Plan are being increased by \$3,284,878 to cover anticipated costs for 2012. This allows the employee rate to remain level for the 2012 fiscal year.

Total anticipated expenses for FY 2012 are \$206,129,063, a reduction of \$1,160,830 when compared to the 2011 Adopted Budget. While FY 2012 projects a \$726,961 increase over FY 2011, this increase is due to the elimination of an anticipated Federal Grant of \$1.0 million as reimbursement to the Police Department for existing personnel costs. Performance contracts remain in place at the 10% reduced levels of the 2009-2010 budget.

PARCA

As you will recall, the city contracted with The Public Affairs Research Council of Alabama (PARCA) to perform three tasks:

1. City Comparison
2. Smart Budgeting
3. Consolidation Opportunities Review

The City Comparison and Consolidation opportunities review are reports submitted by PARCA which were forwarded to you previously.

The Smart Budgeting component is a work in progress involving CitiSmart (the City's accountability program) staff, administration and all city departments. Some aspects of Smart Budgeting will evolve as we tailor them to procedures that more closely fit and work for the City of Mobile's budget. In working with the Smart Budgeting system's Performance Plan and incorporating it into the CitiSmart process, the City has identified measures of service activities within their department and calculated efficiency indicators (unit cost of service and productivity of employees) using these measures. The efficiency indicators will evolve as we continue to implement Smart Budgeting to the point that these numbers will influence the actual budget structure. The city is still determining the best way to combine and utilize the established CitiSmart budget process and the newly implemented PARCA Smart Budgeting. We are expected to have a sight visit, in September, from our PARCA consultants to assess our successes, before we move to the final phases of implementation in FY 2011-12 and 2013.

Future Budget Considerations

As we look at the 2011-2012 proposed budgets we should also look forward to the 2012-2013 budget. **Please note that we will have no surplus to carry forward for revenue relief.** Municipalities face substantial and rising costs for pension and health care liabilities in the future. Our Police & Firefighters' Plan contribution depends on the value of the fund's portfolio at September 30 of each year. With the market down from last year's value we will surely have an increase in the contribution for 2013 which could be as high as \$2M. The other employee's plan contribution will rise from 8.86% to 9.72% to RSA. We will also have a deficit in the

health care plan of \$5.4M as of the September 30, 2010 audited financial statements. As the cost of benefits goes up for both active and retired employee, we need to supplement this fund. These types of mandates create budget gaps that must be addressed by additional funding or changes to the plans

With dropping revenues in 2012 and 2013, the City of Mobile needs to adopt new revenue sources. The administration, City Council and the business community have discussed a change in the regression tables for business licenses that will affect top level of businesses. Also, we have discussed stormwater management fees to cover the cost of drainage projects. Both of these could be raised to cover some of the loss of sales tax receipts. The Administration realizes that each City Councilmember, as well as City staffers will be considering this budget carefully and will realize the significance of budgeting for both years.

CONCLUSION

Like other cities in the nation, we face difficult financial challenges over the next several years. It would be a mistake, however, to emphasize these challenges without letting our citizens know of our strengths. Just this summer, while other governmental entities including the federal government received a downgrade in credit rating, Mobile's bond rating remained stable. This reflects our moderate level of debt, surplus fund balances/reserves and is a strong endorsement of our ability to pay our obligations.

We continue to have economic expansion in new sectors of our economy. New high-value jobs are being created, leading to a more diversified economy. This is the message that we need to convey to our citizens, the nation and the world. Mobile is a significant global player and is a great place for new business.

Times of challenge require statesmanship. It would be a terrible mistake to mimic what happened in Washington over the past months. Partisanship and political posturing can cause great harm to the community and, as in the case of Washington, can even hurt a good credit rating.

It is my intention to work with the City Council in a professional manner to address our financial issues. It is important that in the coming weeks we collectively do not allow partisanship or unyielding points of view to impede the positive progression of Mobile or what is in the best interest of our citizens. We cannot permit divisive leadership to negatively impact the economic development opportunities that are imminently before us.

	<u>2011</u> <u>ADOPTED</u>	<u>2011</u> <u>PROJECTED</u>	<u>2012</u> <u>PROPOSED</u>	<u>CHANGE FROM</u> <u>2011 ADOPTED</u>
Anticipated Revenues	\$218,262,457	\$224,423,415	\$189,908,646	-\$28,353,811
Less School Rebate	-\$1,741,341	\$ -		\$1,741,341
General Fund Carryover	\$ -	\$ 6,947,715	\$27,538,018	\$27,538,018
Total Resources	\$216,521,116	\$231,371,130	\$217,446,664	\$925,548
Salaries & Related	\$131,713,170	\$132,713,170	\$132,440,131	\$726,961
Less Attrition	-\$10,555,454	-\$14,055,454	-\$14,038,654	-\$3,483,200
Net Personnel	\$121,157,716	\$118,657,716	\$118,401,477	-\$2,756,239
Other Dept.	\$34,288,721	\$34,288,721	\$33,434,228	-\$854,493
Reserve for Retirements	\$1,100,000	\$1,100,000	\$1,100,000	\$0
Mandated	\$4,840,000	\$4,420,000	\$4,545,000	-\$295,000
Joint	\$483,336	\$483,336	\$483,336	\$0
Agencies	\$6,570,840	\$6,570,840	\$6,570,840	\$0
Employee Costs	\$7,173,672	\$7,771,872	\$7,471,872	\$298,200
Other Non-Dept	\$7,369,943	\$7,570,000	\$7,344,000	-\$25,943
Transfers	\$24,305,665	\$22,970,627	\$26,778,310	\$2,472,645
Total Expenses	\$207,289,893	\$203,833,112	\$206,129,063	-\$1,160,830
Balance	\$9,231,223	\$27,538,018	\$11,317,601	\$2,086,378
Required	\$4,330,422		\$4,348,933	\$18,511
NET BALANCE	\$4,900,801		\$6,968,668	\$2,067,867

	<u>2011</u> <u>ADOPTED</u>	<u>2011</u> <u>PROJECTED</u>	<u>2012</u> <u>PROPOSED</u>	<u>CHANGE FROM</u> <u>2011 ADOPTED</u>
TAXES				
Real Estate	\$11,958,751	\$ 12,158,801	\$ 11,958,751	\$0
Motor Vehicle	\$1,360,000	\$ 1,386,678	\$ 1,350,000	-\$10,000
Sales Tax-City	\$132,531,363	\$ 135,327,053	\$ 104,522,843	-\$28,008,520
Sales Tax-P.J.	\$5,875,000	\$ 8,431,898	\$ 5,171,050	-\$703,950
Lease City	\$3,450,000	\$ 4,294,426	\$ 4,294,426	\$844,426
Lease P.J.	\$150,000	\$ 282,909	\$ 282,909	\$132,909
Car Rental Tax-CITY	\$935,000	\$ 1,100,000	\$ 1,100,000	\$165,000
Car Rental Tax-PJ	\$36,000	\$ 50,000	\$ 50,000	\$14,000
Room-City	\$3,275,000	\$ 3,490,000	\$ 3,442,000	\$167,000
Room P.J.	\$20,000	\$ 20,000	\$ 20,000	\$0
Gas-City	\$2,250,000	\$ 2,252,591	\$ 2,250,000	\$0
Gas-P.J.	\$765,000	\$ 800,000	\$ 800,000	\$35,000
County Equalization	\$492,000	\$ 450,000	\$ 450,000	-\$42,000
Liquor City	\$480,000	\$ 480,000	\$ 480,000	\$0
Liquor P.J.	\$26,710	\$ 26,710	\$ 26,710	\$0
Wine	\$153,961	\$ 153,961	\$ 153,961	\$0
Beer	\$1,250,000	\$ 1,231,792	\$ 1,231,792	-\$18,208
ABC Tax	\$208,000	\$ 261,800	\$ 261,800	\$53,800
Cigarette	\$2,475,000	\$ 2,350,000	\$ 2,350,000	-\$125,000
Other Tobacco	\$425,000	\$ 418,000	\$ 418,000	-\$7,000
Other Tobacco P.J.	\$40,000	\$ 50,000	\$ 50,000	\$10,000
Other	\$30,000	\$ 30,000	\$ 30,000	\$0
Total Taxes	\$168,186,785	\$175,046,619	\$140,694,242	-\$27,492,543
LICENSE				
Bus. Lic-City	\$30,100,000	\$ 30,100,000	\$ 30,100,000	\$0
Bus. Lic-P.J.	\$2,575,000	\$ 2,550,000	\$ 2,412,000	-\$163,000
Motor Vehicle	\$572,000	\$ 610,000	\$ 610,000	\$38,000
Dog License	\$37,000	\$ 36,000	\$ 36,000	-\$1,000
Total License	\$33,284,000	\$33,296,000	\$33,158,000	-\$126,000
OTHER				
ABC Board	\$70,000	\$ -	\$ -	-\$70,000
Excise Tax	\$400,000	\$ 100,000	\$ 100,000	-\$300,000
Oil & Gas	\$62,000	\$ 62,000	\$ 62,000	\$0
Federal Grants				\$0
Racing Commission	\$35,000	\$ 35,000	\$ 35,000	\$0
Total Other	\$567,000	\$197,000	\$197,000	-\$370,000

	<u>2011</u> <u>ADOPTED</u>	<u>2011</u> <u>PROJECTED</u>	<u>2012</u> <u>PROPOSED</u>	<u>CHANGE FROM</u> <u>2011 ADOPTED</u>
SERVICES				
Lot Cleaning	\$48,000	\$ 36,000	\$ 36,000	-\$12,000
Building Demolition	\$25,000	\$ 36,000	\$ 36,000	\$11,000
Animal Shelter	\$15,000	\$ 8,400	\$ 8,400	-\$6,600
Sexton				\$0
Landfill	\$325,000	\$ 400,000	\$ 400,000	\$75,000
Inspection	\$1,550,000	\$ 1,419,584	\$ 1,400,000	-\$150,000
Police	\$360,000	\$ 390,000	\$ 390,000	\$30,000
Engineering	\$285,000	\$ 182,332	\$ 182,332	-\$102,668
Fire Plan Review	\$36,000	\$ 36,000	\$ 36,000	\$0
Fire Department Fees	\$140,000	\$ 200,000	\$ 200,000	\$60,000
Parking Mgt Fees	\$200,000	\$ 300,000	\$ 300,000	\$100,000
Collection Fees	\$2,350,000	\$2,429,808	\$2,425,000	\$75,000
Property Rental	\$36,000	\$36,000	\$36,000	\$0
Franchise Fees	\$2,025,000	\$ 2,200,000	\$ 2,200,000	\$175,000
Sale of Assets	\$2,400	\$ 2,400	\$ 2,400	\$0
Recreation Fees	\$475,000	\$ 405,000	\$ 405,000	-\$70,000
Total Services	\$7,872,400	\$8,081,524	\$8,057,132	\$184,732
FINES & FORFEITS				
Police Fines	\$1,665,000	\$1,650,000	\$1,650,000	-\$15,000
Parking Fines				\$0
MOT	\$175,000	\$ 125,000	\$ 125,000	-\$50,000
DA Restitution	\$136,000	\$ 136,000	\$ 136,000	\$0
Bond Forfeitures	\$75,000	\$ 75,000	\$ 75,000	\$0
Drivers Ed	\$350,000	\$ 375,000	\$ 375,000	\$25,000
Alternative Sentence				\$0
Corrections Fund	\$1,250,000	\$ 1,150,000	\$ 1,150,000	-\$100,000
Court Costs	\$445,000	\$ 425,000	\$ 425,000	-\$20,000
Alarm Ordinance	\$20,000	\$ 20,000	\$ 20,000	\$0
Total Fines	\$4,116,000	\$3,956,000	\$3,956,000	-\$160,000
INTEREST INCOME		\$ 100,000	\$ 75,000	\$75,000
Investment Income	\$75,000	\$ 75,000	\$ 75,000	\$0
Interest on Rec's	\$135,000	\$ 145,000	\$ 145,000	\$10,000
Total Interest Income	\$210,000	\$220,000	\$220,000	\$10,000

	<u>2011</u> <u>ADOPTED</u>		<u>2011</u> <u>PROJECTED</u>		<u>2012</u> <u>PROPOSED</u>		<u>CHANGE FROM</u> <u>2011 ADOPTED</u>
Miscellaneous	\$250,000	\$	150,000	\$	150,000		-\$100,000
TRANSFERS							
Motor Pool	\$0						
Strategic Plan	\$3,092,272		\$3,092,272		\$3,092,272		\$0
Fuel & Inspection	\$84,000		\$84,000		\$84,000		\$0
Capital							\$0
From Liability Fund	\$0						\$0
7 Cent Roadway	\$0	\$	(300,000)	\$	(300,000)		-\$300,000
5 Cent Gas	<u>\$600,000</u>		<u>\$600,000</u>		<u>\$600,000</u>		<u>\$0</u>
Total Transfers	\$3,776,272		\$3,476,272		\$3,476,272		-\$300,000
Total Revenues	\$218,262,457		\$224,423,415		\$189,908,646		-\$28,353,811

	<u>2011 ADOPTED</u>	<u>2011 PROJECTED</u>	<u>2012 PROPOSED</u>	<u>CHANGE FROM 2011 ADOPTED</u>
General Government				
City Clerk	\$591,202	\$591,202	\$612,776	\$21,574
Mayor's Office	\$752,693	\$752,693	\$729,383	-\$23,310
Office of Strategic Initiatives	\$70,082	\$70,082	\$102,747	\$32,665
City Council	\$527,404	\$527,404	\$452,696	-\$74,708
CitySmart	\$268,696	\$268,696	\$262,148	-\$6,548
City Hall Overhead	\$4,047,876	\$4,047,876	\$4,054,592	\$6,716
Mobile Metro Jail	\$7,469,000	\$7,469,000	\$7,625,000	\$156,000
Archives	\$324,158	\$324,158	\$322,556	-\$1,602
Legal	<u>\$1,418,637</u>	<u>\$1,418,637</u>	<u>\$1,376,520</u>	<u>-\$42,117</u>
Total General Government	\$15,469,748	\$15,469,748	\$15,538,418	\$68,670
Administrative Services				
Director-Administrative Services	\$277,016	\$277,016	\$241,764	-\$35,252
Human Resources	\$403,276	\$403,276	\$389,993	-\$13,283
Keep Mobile Beautiful	\$350,801	\$350,801	\$335,085	-\$15,716
M.I.T	\$3,122,943	\$3,122,943	\$2,957,599	-\$165,344
G.I.S.	\$759,887	\$759,887	\$768,727	\$8,840
Telecommunications	\$803,756	\$803,756	\$760,303	-\$43,453
Neighborhood & Community Se	\$596,212	\$596,212	\$547,525	-\$48,687
Urban Development	<u>\$4,574,304</u>	<u>\$4,574,304</u>	<u>\$4,534,720</u>	<u>-\$39,584</u>
Total Administrative Services	\$10,888,195	\$10,888,195	\$10,535,716	-\$352,479
Financial Services				
Finance Administration	\$400,682	\$400,682	\$450,661	\$49,979
Budget	\$269,539	\$269,539	\$278,531	\$8,992
Purchasing	\$413,067	\$413,067	\$403,707	-\$9,360
Accounting	\$863,729	\$863,729	\$823,727	-\$40,002
Inventory Control	\$469,429	\$469,429	\$468,310	-\$1,119
Treasury	\$352,401	\$352,401	\$337,060	-\$15,341
Payroll	\$232,711	\$232,711	\$226,812	-\$5,899
Police&Fire Pension	\$197,859	\$197,859	\$195,842	-\$2,017
Revenue	<u>\$2,244,486</u>	<u>\$2,244,486</u>	<u>\$2,242,195</u>	<u>-\$2,291</u>
Total Financial Services	\$5,443,903	\$5,443,903	\$5,426,845	-\$17,058

	<u>2011 ADOPTED</u>	<u>2011 PROJECTED</u>	<u>2012 PROPOSED</u>	<u>CHANGE FROM 2011 ADOPTED</u>
Economic, Culture, Community Develop.				
Historic Development	\$374,352	\$374,352	\$371,242	-\$3,110
Mobile Museum of Art	\$2,180,897	\$2,180,897	\$2,063,144	-\$117,753
History Museum	\$1,433,384	\$1,433,384	\$1,362,175	-\$71,209
Film Office	<u>\$188,046</u>	<u>\$188,046</u>	<u>\$185,347</u>	<u>-\$2,699</u>
Total Economic, Culture, Comm	\$4,176,679	\$4,176,679	\$3,981,908	-\$194,771
Police				
Police Administration	\$7,300,666	\$7,300,666	\$7,184,581	-\$116,085
Special Operations	\$4,398,774	\$4,398,774	\$5,270,070	\$871,296
Field Operations	\$18,279,930	\$19,279,930	\$18,146,357	-\$133,573
School Traffic	\$1,492,915	\$1,492,915	\$1,502,608	\$9,693
Investigative Services	\$5,487,010	\$5,487,010	\$5,618,485	\$131,475
Police Towing & Impound	\$102,570	\$102,570	-\$85,928	-\$188,498
Support Services	<u>\$8,001,336</u>	<u>\$8,001,336</u>	<u>\$8,099,062</u>	<u>\$97,726</u>
Total Police	\$45,063,201	\$46,063,201	\$45,735,235	\$672,034
Fire				
Fire Administration	\$1,920,901	\$1,920,901	\$1,866,352	-\$54,549
Fire Prevention	\$1,439,137	\$1,439,137	\$1,429,938	-\$9,199
Fire Training	\$493,927	\$493,927	\$481,372	-\$12,555
Fire Suppression	\$22,546,940	\$22,546,940	\$22,549,368	\$2,428
E-911	<u>\$1,048,076</u>	<u>\$1,048,076</u>	<u>\$1,038,025</u>	<u>-\$10,051</u>
Total Fire	\$27,448,981	\$27,448,981	\$27,365,055	-\$83,926
Other Public Safety				
Municipal Court	\$2,961,703	\$2,961,703	\$2,803,583	-\$158,120
Animal Shelter	<u>\$865,310</u>	<u>\$865,310</u>	<u>\$856,084</u>	<u>-\$9,226</u>
Total Other Public Safety	\$3,827,013	\$3,827,013	\$3,659,667	-\$167,346

	<u>2011</u> <u>ADOPTED</u>	<u>2011</u> <u>PROJECTED</u>	<u>2012</u> <u>PROPOSED</u>	<u>CHANGE FROM</u> <u>2011 ADOPTED</u>
Public Works				
Public Services Administration	\$241,878	\$241,878	\$241,622	-\$256
Ladd Stadium			\$206,000	\$206,000
Flood Control	\$1,650,493	\$1,650,493	\$1,546,089	-\$104,404
Public Works Administration	\$1,249,923	\$1,249,923	\$1,186,188	-\$63,735
Concrete & Sidewalk	\$1,625,522	\$1,625,522	\$1,615,265	-\$10,257
R.O.W. Maintenance	\$923,378	\$923,378	\$925,366	\$1,988
Street Sweeping	\$663,313	\$663,313	\$661,200	-\$2,113
Asphalt/Street Repair	\$1,300,880	\$1,300,880	\$1,299,902	-\$978
Dredge	\$899,112	\$899,112	\$897,146	-\$1,966
Storm Drain/Heavy Equipment	\$1,420,301	\$1,420,301	\$1,411,547	-\$8,754
Chastang Landfill	\$2,358,043	\$2,358,043	\$2,358,043	\$0
Bates Field	\$29,716	\$29,716	\$86,500	\$56,784
Solid Waste	\$3,655,877	\$3,655,877	\$3,614,093	-\$41,784
Trash	\$3,473,869	\$3,473,869	\$3,484,406	\$10,537
Electrical	\$2,046,003	\$2,046,003	\$2,062,937	\$16,934
Engineering	\$1,736,310	\$1,736,310	\$1,662,873	-\$73,437
Real Estate	\$229,260	\$229,260	\$231,437	\$2,177
Equipment Services/Garage	\$9,645,599	\$9,645,599	\$9,835,150	\$189,551
REAM DIRECTOR	\$172,058	\$172,058	\$172,145	\$87
P.A.E.	\$1,350,627	\$1,350,627	\$1,322,180	-\$28,447
Public Buildings	\$2,241,436	\$2,241,436	\$2,229,849	-\$11,587
Hank Aaron Stadium	\$5,820	\$5,820	\$0	-\$5,820
Mechanical Maintenance	\$1,769,249	\$1,769,249	\$1,780,900	\$11,651
Environmental Services	\$666,830	\$666,830	\$712,749	\$45,919
Traffic Engineering	\$1,440,941	\$1,440,941	\$1,348,736	-\$92,205
Total Public Works	\$40,796,438	\$40,796,438	\$40,892,323	\$95,885

	<u>2011 ADOPTED</u>	<u>2011 PROJECTED</u>	<u>2012 PROPOSED</u>	<u>CHANGE FROM 2011 ADOPTED</u>
Parks, Recreation, Cemeteries				
PRC Director's Office	\$167,793	\$167,793	\$154,354	-\$13,439
Recreation	\$3,556,181	\$3,556,181	\$3,598,984	\$42,803
Community Activities	\$115,559	\$115,559	\$101,726	-\$13,833
Special Activities	\$871,172	\$871,172	\$845,380	-\$25,792
Athletics	\$855,304	\$855,304	\$854,634	-\$670
Mobile Regional Community Ce	\$524,856	\$524,856	\$488,723	-\$36,133
Parks Maintenance	\$4,504,273	\$4,504,273	\$4,525,400	\$21,127
Parks-Cemeteries Operations	<u>\$2,292,595</u>	<u>\$2,292,595</u>	<u>\$2,169,991</u>	<u>-\$122,604</u>
Total Parks, Recreation, Cemete	\$12,887,733	\$12,887,733	\$12,739,192	-\$148,541
Total Department Expenses	\$166,001,891	\$167,001,891	\$165,874,359	-\$127,532
Less Attrition Savings:	-\$10,555,454	-\$14,055,454	-\$14,038,654	-\$3,483,200
Reserve for Retirements:	\$1,100,000	\$1,100,000	\$1,100,000	\$0
Net Total Departments	\$156,546,437	\$154,046,437	\$152,935,705	-\$3,610,732

	<u>2011 ADOPTED</u>	<u>2011 PROJECTED</u>	<u>2012 PROPOSED</u>	<u>CHANGE FROM 2011 ADOPTED</u>
Mandated				
Personnel Board	\$1,240,000	\$1,100,000	\$1,225,000	-\$15,000
Board of Health	\$600,000	\$600,000	\$600,000	\$0
Juvenile Court	\$3,000,000	\$2,720,000	\$2,720,000	-\$280,000
Total	\$4,840,000	\$4,420,000	\$4,545,000	-\$295,000
Board of Equalization	\$7,152	\$7,152	\$7,152	\$0
Emergency Management	\$432,876	\$432,876	\$432,876	\$0
Legislative Delegation	\$43,308	\$43,308	\$43,308	\$0
Total	\$483,336	\$483,336	\$483,336	\$0
Agencies				
Library	\$6,570,840	\$6,570,840	\$6,570,840	\$0
Total	\$6,570,840	\$6,570,840	\$6,570,840	\$0
Employee Costs				
Retirees Insurance	\$4,405,800	\$4,500,000	\$4,500,000	\$94,200
Employee Education	\$120,000	\$120,000	\$120,000	\$0
Workmen Compensation	\$2,446,000	\$2,950,000	\$2,650,000	\$204,000
Unemployment Comp	\$125,000	\$125,000	\$125,000	\$0
Employees Pension	\$76,872	\$76,872	\$76,872	\$0
Total	\$7,173,672	\$7,771,872	\$7,471,872	\$298,200
Other Non-Dept				
Fire Insurance	\$2,311,540	\$2,511,597	\$2,541,597	\$230,057
Contractural	\$3,067,157	\$3,067,157	\$2,861,157	-\$206,000
Dues	\$439,826	\$439,826	\$439,826	\$0
Organizations	\$1,446,420	\$1,446,420	\$1,446,420	\$0
Contingency Reserve	\$105,000	\$105,000	\$55,000	-\$50,000
Total	\$7,369,943	\$7,570,000	\$7,344,000	-\$25,943

	<u>2011</u> <u>ADOPTED</u>	<u>2011</u> <u>PROJECTED</u>	<u>2012</u> <u>PROPOSED</u>	<u>CHANGE FROM</u> <u>2011 ADOPTED</u>
Transfers				
Transfer to Grants	\$175,000	\$ 175,000	\$ 375,000	\$200,000
Other Transfers				
To Civic Center	\$1,029,446	\$1,029,446	\$1,029,446	\$0
To ALS	\$3,592,209	\$2,257,171	\$3,573,390	-\$18,819
To MTS	\$5,345,577	\$5,345,577	\$5,345,577	\$0
To Capital Improvements				\$0
To Tennis Center	\$556,983	\$556,983	\$563,569	\$6,586
To P&F Pension Fund	\$7,006,366	\$7,006,366	\$6,006,366	-\$1,000,000
To Gen Municipal Emp Pension	\$22,800	\$22,800	\$22,800	\$0
To Health Plan	\$3,877,284	\$3,877,284	\$7,162,162	\$3,284,878
To Liability Fund	<u>\$2,700,000</u>	<u>\$2,700,000</u>	<u>\$2,700,000</u>	<u>\$0</u>
Total Transfers	\$24,305,665	\$22,970,627	\$26,778,310	\$2,472,645
Total Expenditures:	\$207,289,893	\$203,833,112	\$206,129,063	-\$1,160,830

	<u>2011 ADOPTED</u>	<u>2011 PROJECTED</u>	<u>2012 PROPOSED</u>	<u>CHANGE FROM 2011 ADOPTED</u>
Salaries & Benefits				
General Government				
City Clerk	\$565,707	\$565,707	\$ 596,460	\$30,753
Mayor's Office	\$677,635	\$677,635	\$ 679,873	\$2,238
Office of Strategic Initiatives	\$42,175	\$42,175	\$ -	-\$42,175
City Council	\$288,082	\$288,082	\$ 288,081	-\$1
CitySmart	\$253,823	\$253,823	\$ 254,625	\$802
City Hall Overhead	\$84,936	\$84,936	\$ 88,982	\$4,046
Mobile Metro Jail				\$0
Archives	\$281,198	\$281,198	\$ 282,090	\$892
Legal	<u>\$1,134,516</u>	<u>\$1,134,516</u>	<u>\$ 1,124,505</u>	<u>-\$10,011</u>
Total General Government	\$3,328,072	\$3,328,072	\$3,314,616	-\$13,456
Administrative Services				
Director-Administrative Services	\$216,734	\$216,734	\$ 217,437	\$703
Human Resources	\$360,955	\$360,955	\$ 365,414	\$4,459
Keep Mobile Beautiful	\$280,621	\$280,621	\$ 281,535	\$914
M.I.T	\$2,278,652	\$2,278,652	\$ 2,231,363	-\$47,289
G.I.S	\$646,106	\$646,106	\$ 652,381	\$6,275
Telecommunications				\$0
Neighborhood & Community Se	\$409,577	\$409,577	\$ 410,906	\$1,329
Urban Development	<u>\$4,200,931</u>	<u>\$4,200,931</u>	<u>\$ 4,203,538</u>	<u>\$2,607</u>
Total Administrative Services	\$8,393,576	\$8,393,576	\$8,362,574	-\$31,002
Financial Services				
Finance Administration	\$394,231	\$394,231	\$ 446,566	\$52,335
Budget	\$267,387	\$267,387	\$ 276,862	\$9,475
Purchasing	\$403,153	\$403,153	\$ 397,299	-\$5,854
Accounting	\$855,252	\$855,252	\$ 816,208	-\$39,044
Inventory Control	\$457,522	\$457,522	\$ 459,062	\$1,540
Treasury	\$264,890	\$264,890	\$ 267,864	\$2,974
Payroll	\$232,890	\$232,890	\$ 234,736	\$1,846
Police&Fire Pension	\$125,528	\$125,528	\$ 125,804	\$276
Revenue	<u>\$2,085,772</u>	<u>\$2,085,772</u>	<u>\$ 2,096,841</u>	<u>\$11,069</u>
Total Financial Services	\$5,086,625	\$5,086,625	\$5,121,242	\$34,617

	2011 ADOPTED	2011 PROJECTED	2012 PROPOSED	CHANGE FROM 2011 ADOPTED
Economic, Culture, Community Develop.				
Historic Development	\$337,256	\$337,256	\$ 338,338	\$1,082
Mobile Museum of Art	\$1,493,011	\$1,493,011	\$ 1,499,246	\$6,235
History Museum	\$944,206	\$944,206	\$ 947,240	\$3,034
Film Office	<u>\$159,901</u>	<u>\$159,901</u>	<u>\$ 160,335</u>	<u>\$434</u>
Total Economic, Culture, Comm	\$2,934,374	\$2,934,374	\$2,945,159	\$10,785
Police				
Police Administration	\$6,993,982	\$6,993,982	\$ 6,914,302	-\$79,680
Special Operations	\$3,954,760	\$3,954,760	\$ 4,837,660	\$882,900
Field Operations	\$17,436,241	\$18,436,241	\$ 17,320,332	-\$115,909
School Traffic	\$1,492,915	\$1,492,915	\$ 1,502,608	\$9,693
Investigative Services	\$5,186,437	\$5,186,437	\$ 5,316,301	\$129,864
Police Towing & Impound	\$572,570	\$572,570	\$ 573,865	\$1,295
Support Services	<u>\$6,946,957</u>	<u>\$6,946,957</u>	<u>\$ 6,924,556</u>	<u>-\$22,401</u>
Total Police	\$42,583,862	\$43,583,862	\$43,389,624	\$805,762
Fire				
Fire Administration	\$1,822,711	\$1,822,711	\$ 1,816,464	-\$6,247
Fire Prevention	\$1,408,885	\$1,408,885	\$ 1,404,512	-\$4,373
Fire Training	\$459,181	\$459,181	\$ 451,317	-\$7,864
Fire Suppression	\$21,917,258	\$21,917,258	\$ 21,843,569	-\$73,689
E-911	<u>\$1,035,522</u>	<u>\$1,035,522</u>	<u>\$ 1,023,805</u>	<u>-\$11,717</u>
Total Fire	\$26,643,557	\$26,643,557	\$26,539,667	-\$103,890
Other Public Safety				
Municipal Court	\$2,856,546	\$2,856,546	\$2,727,994	-\$128,552
Animal Shelter	<u>\$753,216</u>	<u>\$753,216</u>	<u>\$755,642</u>	<u>\$2,426</u>
Total Other Public Safety	\$3,609,762	\$3,609,762	\$3,483,636	-\$126,126

	<u>2011 ADOPTED</u>	<u>2011 PROJECTED</u>	<u>2012 PROPOSED</u>	<u>CHANGE FROM 2011 ADOPTED</u>
Public Works				
Public Services Administration	\$237,896	\$237,896	\$ 238,690	\$794
Ladd Stadium			\$ -	\$0
Flood Control	\$1,253,366	\$1,253,366	\$ 1,257,466	\$4,100
Public Works Administration	\$1,005,726	\$1,005,726	\$ 1,009,061	\$3,335
Concrete & Sidewalk	\$1,410,450	\$1,410,450	\$ 1,415,110	\$4,660
R.O.W. Maintenance	\$815,274	\$815,274	\$ 818,164	\$2,890
Street Sweeping	\$528,389	\$528,389	\$ 530,331	\$1,942
Asphalt/Street Repair	\$1,128,196	\$1,128,196	\$ 1,131,954	\$3,758
Dredge	\$797,637	\$797,637	\$ 800,291	\$2,654
Storm Drain/Heavy Equipment	\$1,275,415	\$1,275,415	\$ 1,279,884	\$4,469
Bates Field				\$0
Solid Waste	\$3,370,144	\$3,370,144	\$ 3,383,710	\$13,566
Trash	\$3,075,849	\$3,075,849	\$ 3,086,952	\$11,103
Electrical	\$1,794,086	\$1,794,086	\$ 1,799,776	\$5,690
Engineering	\$1,676,323	\$1,676,323	\$ 1,617,800	-\$58,523
Real Estate	\$224,346	\$224,346	\$ 227,078	\$2,732
Equipment Services/Garage	\$3,984,417	\$3,984,417	\$ 3,997,334	\$12,917
REAM DIRECTOR	\$168,196	\$168,196	\$ 168,719	\$523
P.A.E.	\$1,068,074	\$1,068,074	\$ 1,071,555	\$3,481
Public Buildings	\$2,021,116	\$2,021,116	\$ 2,027,547	\$6,431
Hank Aaron Stadium				\$0
Mechanical Maintenance	\$1,562,596	\$1,562,596	\$ 1,567,705	\$5,109
Environmental Services	\$613,191	\$613,191	\$ 679,408	\$66,217
Traffic Engineering	\$1,254,919	\$1,254,919	\$ 1,223,535	-\$31,384
Total Public Works	\$29,265,606	\$29,265,606	\$29,332,070	\$66,464
Parks, Recreation, Cemeteries				
PRC Director's Office	\$162,760	\$162,760	\$ 151,544	-\$11,216
Recreation	\$3,473,713	\$3,473,713	\$ 3,543,656	\$69,943
Special Activities	\$767,039	\$767,039	\$ 764,100	-\$2,939
Athletics	\$700,729	\$700,729	\$ 705,736	\$5,007
Mobile Regional Community Ce	\$379,619	\$379,619	\$ 380,832	\$1,213
Parks Maintenance	\$4,090,532	\$4,090,532	\$ 4,111,406	\$20,874
Parks-Cemeteries Operations	\$293,344	\$293,344	\$ 294,269	\$925
Total Parks, Recreation, Cemete	\$9,867,736	\$9,867,736	\$9,951,543	\$83,807
Total Salaries & Benefits	\$131,713,170	\$132,713,170	\$132,440,131	\$726,961
Less Attrition Savings:	-\$10,555,454	-\$14,055,454	-\$14,038,654	-\$3,483,200
Reserve for Retirements:	\$1,100,000	\$1,100,000	\$1,100,000	\$0
Net Total Departments	\$122,257,716	\$119,757,716	\$119,501,477	-\$2,756,239

	<u>2011 ADOPTED</u>	<u>2011 PROJECTED</u>	<u>2012 PROPOSED</u>	<u>CHANGE FROM 2011 ADOPTED</u>
Department Operating				
General Government				
City Clerk	\$25,495	\$25,495	\$16,316	-\$9,179
Mayor's Office	\$75,058	\$75,058	\$49,510	-\$25,548
Office of Strategic Initiatives	\$27,907	\$27,907	\$102,747	\$74,840
City Council	\$239,322	\$239,322	\$164,615	-\$74,707
CitySmart	\$14,873	\$14,873	\$7,523	-\$7,350
City Hall Overhead	\$3,962,940	\$3,962,940	\$3,965,610	\$2,670
Mobile Metro Jail	\$7,469,000	\$7,469,000	\$7,625,000	\$156,000
Archives	\$42,960	\$42,960	\$40,466	-\$2,494
Legal	<u>\$284,121</u>	<u>\$284,121</u>	<u>\$252,015</u>	<u>-\$32,106</u>
Total General Government	\$12,141,676	\$12,141,676	\$12,223,802	\$82,126
Administrative Services				
Director-Administrative Services	\$60,282	\$60,282	\$24,327	-\$35,955
Human Resources	\$42,321	\$42,321	\$24,579	-\$17,742
Keep Mobile Beautiful	\$70,180	\$70,180	\$53,550	-\$16,630
M.I.T	\$844,291	\$844,291	\$726,236	-\$118,055
G.I.S.	\$113,781	\$113,781	\$116,346	\$2,565
Telecommunications	\$803,756	\$803,756	\$760,303	-\$43,453
Neighborhood & Community Se	\$186,635	\$186,635	\$136,619	-\$50,016
Urban Development	<u>\$373,373</u>	<u>\$373,373</u>	<u>\$331,182</u>	<u>-\$42,191</u>
Total Administrative Services	\$2,494,619	\$2,494,619	\$2,173,142	-\$321,477
Financial Services				
Finance Administration	\$6,451	\$6,451	\$4,095	-\$2,356
Budget	\$2,152	\$2,152	\$1,669	-\$483
Purchasing	\$9,914	\$9,914	\$6,408	-\$3,506
Accounting	\$8,477	\$8,477	\$7,519	-\$958
Inventory Control	\$11,907	\$11,907	\$9,248	-\$2,659
Treasury	\$87,511	\$87,511	\$69,196	-\$18,315
Payroll	-\$179	-\$179	-\$7,924	-\$7,745
Police&Fire Pension	\$72,331	\$72,331	\$70,038	-\$2,293
Revenue	<u>\$158,714</u>	<u>\$158,714</u>	<u>\$145,354</u>	<u>-\$13,360</u>
Total Financial Services	\$357,278	\$357,278	\$305,603	-\$51,675

	<u>2011 ADOPTED</u>	<u>2011 PROJECTED</u>	<u>2012 PROPOSED</u>	<u>CHANGE FROM 2011 ADOPTED</u>
Economic, Culture, Community Develop.				
Historic Development	\$37,096	\$37,096	\$32,904	-\$4,192
Mobile Museum of Art	\$687,886	\$687,886	\$563,898	-\$123,988
History Museum	\$489,178	\$489,178	\$414,935	-\$74,243
Film Office(Fort Conde)	<u>\$28,145</u>	<u>\$28,145</u>	<u>\$25,012</u>	<u>-\$3,133</u>
Total Economic, Culture, Comm	\$1,242,305	\$1,242,305	\$1,036,749	-\$205,556
Police				
Police Administration	\$306,684	\$306,684	\$270,279	-\$36,405
Special Operations	\$444,014	\$444,014	\$432,410	-\$11,604
Field Operations	\$843,689	\$843,689	\$826,025	-\$17,664
School Traffic	\$0	\$0	\$0	\$0
Investigative Services	\$300,573	\$300,573	\$302,184	\$1,611
Police Towing & Impound	-\$470,000	-\$470,000	-\$659,793	-\$189,793
Support Services	<u>\$1,054,379</u>	<u>\$1,054,379</u>	<u>\$1,174,506</u>	<u>\$120,127</u>
Total Police	\$2,479,339	\$2,479,339	\$2,345,611	-\$133,728
Fire				
Fire Administration	\$98,190	\$98,190	\$49,888	-\$48,302
Fire Prevention	\$30,252	\$30,252	\$25,426	-\$4,826
Fire Training	\$34,746	\$34,746	\$30,055	-\$4,691
Fire Suppression	\$629,682	\$629,682	\$705,799	\$76,117
E-911	<u>\$12,554</u>	<u>\$12,554</u>	<u>\$14,220</u>	<u>\$1,666</u>
Total Fire	\$805,424	\$805,424	\$825,388	\$19,964
Other Public Safety				
Municipal Court	\$105,157	\$105,157	\$75,589	-\$29,568
Animal Shelter	<u>\$112,094</u>	<u>\$112,094</u>	<u>\$100,442</u>	<u>-\$11,652</u>
Total Other Public Safety	\$217,251	\$217,251	\$176,031	-\$41,220

	<u>2011 ADOPTED</u>	<u>2011 PROJECTED</u>	<u>2012 PROPOSED</u>	<u>CHANGE FROM 2011 ADOPTED</u>
Public Works				
Public Services Administration	\$3,982	\$3,982	\$2,932	-\$1,050
Ladd Stadium			\$206,000	\$206,000
Flood Control	\$397,127	\$397,127	\$288,623	-\$108,504
Public Works Administration	\$244,197	\$244,197	\$177,127	-\$67,070
Concrete & Sidewalk	\$215,072	\$215,072	\$200,155	-\$14,917
R.O.W. Maintenance	\$108,104	\$108,104	\$107,202	-\$902
Street Sweeping	\$134,924	\$134,924	\$130,869	-\$4,055
Asphalt/Street Repair	\$172,684	\$172,684	\$167,948	-\$4,736
Dredge	\$101,475	\$101,475	\$96,855	-\$4,620
Storm Drain/Heavy Equipment	\$144,886	\$144,886	\$131,663	-\$13,223
Chastang Landfill	\$2,358,043	\$2,358,043	\$2,358,043	\$0
Bates Field	\$29,716	\$29,716	\$86,500	\$56,784
Solid Waste	\$285,733	\$285,733	\$230,383	-\$55,350
Trash	\$398,020	\$398,020	\$397,454	-\$566
Electrical	\$251,917	\$251,917	\$263,161	\$11,244
Engineering	\$59,987	\$59,987	\$45,073	-\$14,914
Real Estate	\$4,914	\$4,914	\$4,359	-\$555
Equipment Services/Garage	\$5,661,182	\$5,661,182	\$5,837,816	\$176,634
REAM DIRECTOR	\$3,862	\$3,862	\$3,426	-\$436
P.A.E.	\$282,553	\$282,553	\$250,625	-\$31,928
Public Buildings	\$220,320	\$220,320	\$202,302	-\$18,018
Hank Aaron Stadium	\$5,820	\$5,820	\$0	-\$5,820
Mechanical Maintenance	\$206,653	\$206,653	\$213,195	\$6,542
Environmental Services	\$53,639	\$53,639	\$33,341	-\$20,298
Traffic Engineering	<u>\$186,022</u>	<u>\$186,022</u>	<u>\$125,201</u>	<u>-\$60,821</u>
Total Public Works	\$11,530,832	\$11,530,832	\$11,560,253	\$29,421
Parks, Recreation, Cemeteries				
PRC Director's Office	\$5,033	\$5,033	\$2,810	-\$2,223
Recreation	\$82,468	\$82,468	\$55,328	-\$27,140
Community Activities	\$115,559	\$115,559	\$101,726	-\$13,833
Special Activities	\$104,133	\$104,133	\$81,280	-\$22,853
Athletics	\$154,575	\$154,575	\$148,898	-\$5,677
Mobile Regional Community Ce	\$145,237	\$145,237	\$107,891	-\$37,346
Parks Maintenance	\$413,741	\$413,741	\$413,994	\$253
Parks-Cemeteries Operations	<u>\$1,999,251</u>	<u>\$1,999,251</u>	<u>\$1,875,722</u>	<u>-\$123,529</u>
Total Parks, Recreation, Cemete	\$3,019,997	\$3,019,997	\$2,787,649	-\$232,348
Total Department Expenses	\$34,288,721	\$34,288,721	\$33,434,228	-\$854,493

	<u>2011 ADOPTED</u>	<u>2011 PROJECTED</u>	<u>2012 PROPOSED</u>	<u>CHANGE FROM 2011 ADOPTED</u>
INTERNAL SERVICE AND ENTERPRISE FUNDS				
MOTOR POOL				
Revenues	\$4,575,000	\$4,575,000	\$4,575,000	\$0
Equipment Fund	<u>\$0</u>	<u>\$0</u>		\$0
Total	\$4,575,000	\$4,575,000	\$4,575,000	\$0
Salary	\$143,080	\$143,080	\$143,537	\$457
Other Expenses	\$3,387,400	\$3,387,400	\$3,387,400	\$0
Transfer to General Fund	<u>\$0</u>	<u>\$0</u>		<u>\$0</u>
Total Expenses	\$3,530,480	\$3,530,480	\$3,530,937	\$457
BALANCE	\$1,044,520	\$1,044,520	\$1,044,063	-\$457
MOBILE TENNIS CENTER				
Revenues	\$157,680	\$157,680	\$157,680	\$0
Transfer from General Fund	<u>\$556,983</u>	<u>\$556,983</u>	<u>\$563,569</u>	\$6,586
Total	\$714,663	\$714,663	\$721,249	\$6,586
Salary	\$574,443	\$574,443	\$581,029	\$6,586
Other Expenses	<u>\$140,220</u>	<u>\$140,220</u>	<u>\$140,220</u>	<u>\$0</u>
Total Expenses	\$714,663	\$714,663	\$721,249	\$6,586
BALANCE	\$0	\$0	\$0	

	<u>2011 ADOPTED</u>	<u>2011 PROJECTED</u>	<u>2012 PROPOSED</u>	<u>CHANGE FROM 2011 ADOPTED</u>
ALS TRANSPORT				
Revenues	\$5,101,930	\$5,101,930	\$5,101,930	\$0
Transfer from General Fund	\$3,592,209	\$2,257,171	\$3,573,390	-\$18,819
Transfer from Strategic Plan	<u>\$1,023,428</u>	<u>\$1,023,428</u>	<u>\$1,023,428</u>	<u>\$0</u>
Total	\$9,717,567	\$8,382,529	\$9,698,748	-\$18,819
Salary	\$6,223,034	\$5,368,224	\$6,204,215	-\$18,819
Other Expenses	<u>\$3,494,533</u>	<u>\$3,014,305</u>	<u>\$3,494,533</u>	<u>\$0</u>
Total Expenses	\$9,717,567	\$8,382,529	\$9,698,748	-\$18,819
BALANCE	\$0	\$0	\$0	
AZALEA CITY GOLF				
Revenues	\$1,383,979	\$1,383,979	\$1,383,979	\$0
Fund Carryover	<u>\$420,711</u>	<u>\$420,711</u>	<u>\$428,983</u>	<u>\$8,272</u>
Total	\$1,804,690	\$1,804,690	\$1,812,962	\$8,272
Salary	\$1,043,277	\$1,043,277	\$1,051,549	\$8,272
Other Expenses	<u>\$761,413</u>	<u>\$761,413</u>	<u>\$761,413</u>	<u>\$0</u>
Total Expenses	\$1,804,690	\$1,804,690	\$1,812,962	\$8,272
BALANCE	\$0	\$0	\$0	

	<u>2011 ADOPTED</u>	<u>2011 PROJECTED</u>	<u>2012 PROPOSED</u>	<u>CHANGE FROM 2011 ADOPTED</u>
DUES				
Alabama League of Municipalities	\$21,332	\$21,332	\$21,332	\$0
Coosa-Al River Association	\$1,500	\$1,500	\$1,500	\$0
National League of Cities	\$11,091	\$11,091	\$11,091	\$0
Sister Cities International	\$880	\$880	\$880	\$0
So. Al. Regional Planning	\$388,881	\$388,881	\$388,881	\$0
American Society of Public Adm	\$2,000	\$2,000	\$2,000	\$0
U.S. Conference of Mayors	\$12,242	\$12,242	\$12,242	\$0
Mobile County Municipal Associ	\$100	\$100	\$100	\$0
Warrior-Tombigbee Develop.	<u>\$1,800</u>	<u>\$1,800</u>	<u>\$1,800</u>	<u>\$0</u>
Total Dues	\$439,826	\$439,826	\$439,826	\$0
Contracts				
Ala School of Math & Science	\$45,000	\$45,000	\$45,000	\$0
America's Junior Miss	\$97,200	\$97,200	\$97,200	\$0
Area Agency on Aging	\$58,482	\$58,482	\$58,482	\$0
Azalea Trail Run	\$8,100	\$8,100	\$8,100	\$0
Bay Area Food Bank	\$17,496	\$17,496	\$17,496	\$0
Big Brothers/Sisters	\$14,580	\$14,580	\$14,580	\$0
Boy Scouts of America, Mobile C	\$15,593	\$15,593	\$15,593	\$0
Boys & Girls Clubs	\$377,505	\$377,505	\$377,505	\$0
Boys & Girls Clubs-Juvenile Jus	\$0	\$0	\$0	\$0
Business Improvement District	\$96,300	\$96,300	\$96,300	\$0
Business Innovation Center-Sm	\$23,328	\$23,328	\$23,328	\$0
Child Advocacy Center	\$112,500	\$112,500	\$112,500	\$0
Dearborn Street YMCA	\$15,561	\$15,561	\$15,561	\$0
Dumas Wesley Community Cen	\$15,163	\$15,163	\$15,163	\$0
Exchange Club	\$10,800	\$10,800	\$10,800	\$0
Exploreum Museum	\$450,000	\$450,000	\$450,000	\$0
Family Counseling	\$5,184	\$5,184	\$5,184	\$0
Festival of Flowers	\$9,000	\$9,000	\$9,000	\$0
Foreign Trade Zone	\$18,000	\$18,000	\$18,000	\$0
Girl Scouts of America	\$15,593	\$15,593	\$15,593	\$0
Goodwill	\$23,328	\$23,328	\$23,328	\$0
Historic Preservation	\$58,500	\$58,500	\$58,500	\$0
Human Relations Commission	\$15,500	\$15,500	\$15,500	\$0
Independent Living Center	\$55,258	\$55,258	\$55,258	\$0
Interfaith Hospitality (Family Pro	\$27,000	\$27,000	\$27,000	\$0
International Festival	\$24,300	\$24,300	\$24,300	\$0
Joe Jefferson Playhouse	\$900	\$900	\$900	\$0
Junior Achievement	\$22,500	\$22,500	\$22,500	\$0
Ladd Memorial Stadium	\$419,796	\$419,796	\$213,796	-\$206,000
Mobile Pops Band	\$6,998	\$6,998	\$6,998	\$0
Mobile Advisory Commission/DI	\$8,074	\$8,074	\$8,074	\$0
Mobile Arts Council	\$72,900	\$72,900	\$72,900	\$0
Mobile Azalea Trail/Festival	\$9,331	\$9,331	\$9,331	\$0
Mobile Ballet	\$18,000	\$18,000	\$18,000	\$0
Mobile Bay Area Veteran's Day	\$2,916	\$2,916	\$2,916	\$0
Mobile Bay National Estuary Pro	<u>\$28,800</u>	<u>\$28,800</u>	<u>\$28,800</u>	<u>\$0</u>

	<u>2011 ADOPTED</u>	<u>2011 PROJECTED</u>	<u>2012 PROPOSED</u>	<u>CHANGE FROM 2011 ADOPTED</u>
Mobile Bay Sports Authority	\$45,000	\$45,000	\$45,000	\$0
Mobile Botanical Gardens	\$16,200	\$16,200	\$16,200	\$0
Mobile Christmas & Holiday Par	\$18,000	\$18,000	\$18,000	\$0
Mobile Community Action	\$43,380	\$43,380	\$43,380	\$0
Mobile Opera	\$25,401	\$25,401	\$25,401	\$0
Mobile Patriots(Wheelchair bas	\$5,832	\$5,832	\$5,832	\$0
Mobile Swim Association	\$2,916	\$2,916	\$2,916	\$0
Mobile Symphony	\$44,906	\$44,906	\$44,906	\$0
Mobile Tennis Association	\$75,330	\$75,330	\$75,330	\$0
Mobile Theatre Guild	\$4,140	\$4,140	\$4,140	\$0
Mobile United	\$15,480	\$15,480	\$15,480	\$0
Mobile Youth Orchestra	\$11,664	\$11,664	\$11,664	\$0
Mobile's Singing Children	\$810	\$810	\$810	\$0
Nat'l African-American Archives	\$45,000	\$45,000	\$45,000	\$0
OZANAM Charitable Pharmacy	\$19,440	\$19,440	\$19,440	\$0
Penelope House	\$145,800	\$145,800	\$145,800	\$0
Ronald McDonald House	\$2,592	\$2,592	\$2,592	\$0
Salvation Army	\$17,496	\$17,496	\$17,496	\$0
Senior Citizens Services	\$188,100	\$188,100	\$188,100	\$0
Sickle Cell Disease Assoc.	\$13,500	\$13,500	\$13,500	\$0
South Alabama Cares	\$18,000	\$18,000	\$18,000	\$0
Tillmans Corner Chamber of Co	\$9,000	\$9,000	\$9,000	\$0
United Way of SW Al, Inc	\$43,200	\$43,200	\$43,200	\$0
Volunteer Mobile	\$32,400	\$32,400	\$32,400	\$0
Wilmer Hall	\$5,184	\$5,184	\$5,184	\$0
Women's Business Assistance (\$5,184	\$5,184	\$5,184	\$0
Youth Council	\$10,800	\$10,800	\$10,800	\$0
Youth Leadership Mobile	<u>\$2,916</u>	<u>\$2,916</u>	<u>\$2,916</u>	<u>\$0</u>
Total Contracts	\$3,067,157	\$3,067,157	\$2,861,157	-\$206,000

	<u>2011 ADOPTED</u>	<u>2011 PROJECTED</u>	<u>2012 PROPOSED</u>	<u>CHANGE FROM 2011 ADOPTED</u>
Organizations				
Mobile City Youth Athletic	\$100,000	\$100,000	\$100,000	\$0
Altapointe	\$956,709	\$956,709	\$956,709	\$0
Chamber of Commerce	<u>\$389,711</u>	<u>\$389,711</u>	<u>\$389,711</u>	<u>\$0</u>
Total Organizations	\$1,446,420	\$1,446,420	\$1,446,420	\$0
Total Contracts & Organizations	\$4,513,577	\$4,513,577	\$4,307,577	-\$206,000
Total Dues, Contributions & O	\$4,953,403	\$4,953,403	\$4,747,403	-\$206,000